

Black Belt Test Questions:

1.	Sigma refers to a roman letter that mathematicians use when discussing "average" or "mean"
	[] True [] False
2.	A process operating at 6 Sigma will only generate 3.4 defects per million opportunities?
	[] True [] False
3.	In order to achieve Six Sigma, practitioners follow a standard & rigorous methodology known as
4.	Six Sigma originated in the 1980's at Motorola?
	[] True [] False
5.	To achieve Six Sigma the DMAIC methodology follows which approach
	[] Brainstorm possible factors then randomly analyze them to find the significant ones
	[] Use SME knowledge & experience to quickly find solutions
	[] Use the transfer function Y=f(x)
6.	A Six Sigma process will only produce this many defects per million opportunities
7.	Achieving Six Sigma has nothing to do with meeting customer expectations?
	[] True [] False
8.	Who is credited as being the father of Six Sigma?
	[] Bob Galvin [] Mikel Harry
	[] Jack Welch [] Bill Smith



9. I	Hard o	cos	its and soft costs	are to	wo type	es of COPQ
	[]	True	[]	False	
10.	COP	Q i	is an acronym tha	at stai	nds for	what?
11.	Whic	:h c	of the following is	the o	ne that	is not part of the 7 deadly Muda?
	[]	Defects		[]	Over Production
	[]	Inventory		[]	Waiting
	[]	Movement		[]	Conveyance
	[]	Over Processing	1	[]	Measuring
12.	The	Pai	reto Principle is n	amed	d after a	an Italian economist Vilfredo Pareto
	[]	True	[]	False	
13.	CTQ	's a	are translated fro	m VO	С	
	[]	True	[]	False	
14.	CTQ	is	an acronym that	stand	ls for w	hat?
15.	DPU	is	calculated by div	iding	the nur	nber of defects by the number of units
	[]	True	[]	False	
16.	In Si	x S	igma Primary and	d Sec	condary	Metrics are Mandatory
	[]	True	[]	False	
17.	RTY	is	an acronym that	stand	s for wl	nat?



18.	DPU is an acronym that stands for what?					
19.	DMPO is an acronym that stands for what?					
20.	Which of these is not one of the	ne 4 stages of team development?				
	[] Performing	[] Storming				
	[] Norming	[] Forming				
	[] Adorning					
21.	Which is not a characteristic of	of a successful team?				
	[] Common goals and wo	orking together to achieve that goal				
	[] Team member diversit	y (skills, knowledge, experience etc.)				
	[] Appropriate resources	are available				
	[] Mutual respect					
	[] A good leader exists a	mong the team				
	[] Complacency exists					
		ur critical measure, it's the reason for your project, it's your beacon. ortant thing to understand in order for you to be successful				
23.	A well written problem statem	ent contains all of the following except				
	[] Baseline	[] Goal				
	[] Gap	[]COPQ				
	[] Timeline Reference	[] Project Plan				
24.	From the following, select tho	se that are characteristics of a Lean Enterprise				
	[] Pull Systems	[] Flow				
	[] Zero Waste	[] Availability				
	[] Flexibility	[] Value Add				

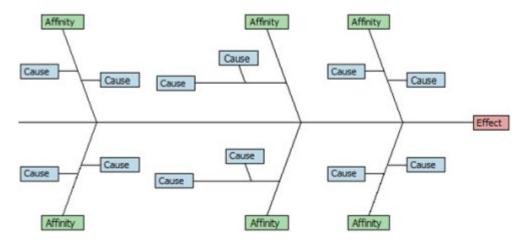


25.	Put these 5S's into the proper order	of execution
	[] Set in Order	[] Sort
	[] Shine	[] Sustain
	[] Standardize	
26.	Lean and Six Sigma are Both focuse	ed on Quality & Value for the customer?
	[] True [] False	
27.	What is the Japanese word for waste	e?
	What type of muda is waste from wo essary or using resources that are ov	rking more than required, scheduling more capacity than rerkill?
	[] Inventory	[] Over-Production
	[] Motion	[] Waiting
	[] Transportation	[] Over-Processing
29.	are flaws, errors or other	er non-conformities that compromise the value of a product
30.	Lean is only about removing waste f	rom the enterprise?
	[] True [] False	
31.	The 5 Principals of Lean are paraph	rased below, select the correct 5
	[] Customer Defines Value	[] Identify the Value Stream
	[] Continuous Flow	[] Pull Where Possible
	[] Manage Toward Perfection	[] Batch Processing
	[] Work Faster	



32. _____ is when more products are produced than are required by the next function or customer.

33. What is this?



[] FMEA [] C&E Diagram

[] Process Map [] XY Diagram

34. Arrange these C&E process steps into the correct order of execution.

[] Affinitize or group the causes

[] Brainstorm all potentials causes

[] Evaluate

[] Identify & define the effect

35. SIPOC is an acronym using which words?

[] Suppliers [] Immediate

[] Inputs [] Process

[] Outputs [] Customers

[] Primary [] Secondary



36	Δ	SIPOC	ic	another	name	for	а	flow	chart
JU.	$\overline{}$	SIFUC	ıs	anome	Hallie	IUI	а	HUVV	Ulait

l True	[]	l False

37. An FMEA ranks potential failures using values assigned to severity, occurence and detection?

Γ	1	True	[] False

38. Which of these tools might you use if you want to develop a Risk Priority Number and ranking for the various types of failures that could occur?

] Cause & Effect Diagram	[] SIPOC
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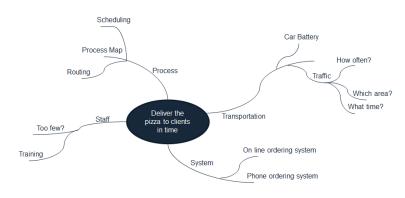
[] Functional Process Map [] Thought Process Map

[] XY Diagram [] FMEA

39. _____should be used when trying to understand the links between customers, process steps and process outputs.

40. should be used when brainstorming possible causes to an effect.

41. What is this?



[] FMEA [] C&E Diagram

[] Process Map [] SIPOC



42.	2. Continuous variables are measured, Discrete variables are counted					
	[] True	[]Fa	alse			
43.	Nominal Data	a are discrete and	I rank ordered.			
	[] True	[]Fa	alse			
44.	Median is the	e average of a set	of data			
	[]True	[]Fa	alse			
45.	Median is the	e middle value in a	a set of data			
	[] True	[] Fa	alse			
46.	Mode is the	value in a data set	t that occurs mo	st frequently		
	[] True	[] Fa	alse			
47. mea		viation is a measu	ure that describe	es how far the data points	s spread away from the	
	[] True	[]Fa	alse			
48.	For the norm	al distribution, abo	out	% of the data fall within	+/- 1 standard deviation	
	For the norm n the mean?	al distribution, abo	out	% of the data fall within	+/- 2 standard deviation	
50.	Α	is a graphical to	ool to present the	e distribution of the data		
51.	The null hype	othesis for a norma	ality test is that	the data are normally dis	tributed?	
	[] True	[]Fa	alse			



52.	52. Select only those that are examples of graphical analysis tools						
	[] Box Plots	[] Histograms					
	[] Scatter Plots	[] Run Charts					
	[] ANOVA table	[] Regression Equation					
	Measurement Systems Analysis trustworthy before making any o	s is a step in a Six Sigma project that ensures the data are reliable data-based decisions.					
	[] True [] Fa	lse					
		r the same appraiser can obtain the same value multiple times sing the same equipment under the same environment.					
	[]True []Fa	lse					
55.	Which are common sources of	variation in most measurement systems?					
	[] Part to part variation	[] Measurement instrument					
	[] Repeatability	[] Reproducibility					
	[] Humidity	[] Altitude					
	In a Measurement Systems Ana atest?	alysis, which source of variation do we hope to see be the					
	[] Part to part variation	[] Measurement instrument					
	[] Measurer (person measu	uring) [] Altitude					
	[] Humidity						
57.	is the difference be	etween the observed value and the true value of a measurement.					
F0		different appropriate and appropriate the second control of the se					
	same object independently.	different appraisers can obtain the same value when measuring					



		-	, the acceptable % contribution of variation attributable to Repeatability e less than %
60. If	Ka	ppa is greater than	0.7 the measurement system is acceptable
	[] True	[] False
		considers the within- from the sample da	subgroup standard deviation and Pp considers the total standard ata.
	[] True	[] False
		g stable does not go nine whether a proce	uarantee a process to be capable. However, being stable is a prerequisite ess is capable.
	[] True	[] False
	•	measures the proce process average int	ess's potential capability to meet the two-sided specifications. It doesn't o consideration.
	[] True	[] False
	-	and Pp take both the	e variation and the average of the process into consideration when bility.
	[] True	[] False
65. A	Сp	o of greater than 1 s	uggests
	[] Total process var	iation is greater than the width between the USL and LSL
	[] Total process var	iation is less than the width between the USL and LSL
66. A	Ρp	o of less than 1 sugg	jests
	[] Total process var	iation is greater than the width between the USL and LSL
	ſ	1 Total process var	iation is less than the width between the USL and LSL



67.	Which of the following measurements is NOT a process capability index?								
	[] Cp	[] C _i	pk					
	[] Карра	[]Pe	ercent Defectives					
68.	The	cha	rt is used	to visualize sources of variation.					
69.	Pick	which of the follo	owing are	basic features of the data that a probability distribution					
	[] Shape	[] Ce	enter					
	[] Scale	[]St	tability					
70.	Whi	ch distribution ha	s mean ed	qual to np and the variance equal to np(1-p)?					
	[] Binomial		[] Normal					
	[] Exponential		[] Weibull					
	Whi ance		obability di	listribution is the basis for the analysis of variance or test for equal					
	[] Normal Distrib	ution	[] F Distribution					
	[] Student t distri	bution	[] Chi Square Distribution					
72.	Sele	ect only continuou	ıs distribut	tions from the list below.					
	[] Normal Distrib	ution	[] F Distribution					
	[] Student T Dist	ribution	[] Binomial Distribution					
	[] Poisson Distrik	oution						
73	68-9	95-99 7 Rule for N	lormal Dis	stribution states that					
	•			tay within σ from the mean.					
	•	about 95% of t	he data st	stay within 2σ from the mean. a stay within 3σ from the mean					
	1] True	[] Fa	alse					



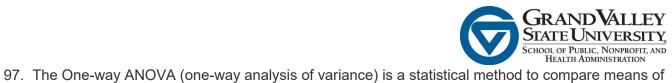
74. ——	The process of selectin	ng a subset of observa	tions within a population is referred to as
			inferences regarding the characteristics of an stics of an observable
76.	To reduce β risk, we sh	nould increase the	
77.	The higher the confide	nce level, the wider the	e confidence interval?
	[] True	[] False	
78.	The larger the sample	size, the wider the con	fidence interval?
	[]True	[] False	
79.	A valid sample must be	e unbiased and represe	entative of the population?
	[] True	[] False	
80.	The more variability, th	e tighter the confidenc	e interval?
	[]True	[] False	
	Which sampling stratequere items in the population	• •	mples at regular intervals based on a ordered list ne order?
	[] Simple random	sampling	[] Stratified sampling
	[] Systematic sam	pling	[] Cluster sampling



or s	systematically selected	l in each category	of the population. Which sampling strategy is this?
	[] Simple randor	n sampling	[] Stratified sampling
	[] Systematic sa	mpling	[] Cluster sampling
	• •		in which a specific hypothesis is formulated about the eject the hypothesis is made based on sample data.
	[] True	[] False	
	When the p-value is istically significant diff		he α level, we reject the null and claim that there is a fferent groups.
85.	α risk is the risk of m	aking a Type I erro	r?
	[] True	[] False	
86.	The proportion of the	area under the sa	mpling distribution and beyond the test statistic is the
87.	α risk is the risk of be	ing wrong if you fa	il to reject the null?
	[] True	[] False	
88.	In which of the follow	ing conditions can	we not reject the null hypothesis?
	[] the test statist	ic falls into the critic	cal region
	[] the test statist	ic is greater than th	e critical value
	[] P-value is sma	aller than alpha lev	el
	[] P-value is grea	ater than alpha lev	el
	One-tailed hypothesi ups and we don't care		we care about whether there is a difference between of the difference.
	[] True	[] False	



90. S	Select the two possible	conclusions of hypot	thesis testing	
	[] Accept the Alterr	native Hypothesis	[] Reject the Null Hypothesis	
	[] Fail to Reject the	Null Hypothesis	[] Reject the Alternative Hypothesi	s
	Vhen p-value is higher tically significant differe		fail to reject the null and claim that there	e is no
	[] True	[] False		
	One sample t-test is a heen a population mean	• •	dy whether there is a statistically significal.	cant difference
	[] True	[] False		
	λ is a hypeen the means of two μ		whether there is a statistically significan	t difference
94. V	Vhich of these is not ar	n assumption of the <i>F</i>	ANOVA?	
	[] The data of k po	oulations are discrete	е	
	[] The data of k po	oulations are continu	ious.	
	[] The data of k po	oulations are normall	ly distributed	
	[] The variances of	k populations are ed	qual.	
		-	pha level is 0.05 then we tl groups are	ne null
	[] fail to reject	[] reject		
	[] equal	[] unequa	ıl	
	n a Two Sample T-test ence between the mea		ject the null and claim there is a statistic tions.	ally significant
	[] True	[] False		

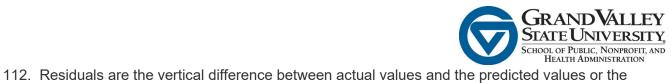


two or more populations.
[] True [] False
98. Which of these is not one of the three types of two sample t-tests?
[] Two Sample T-test unknown variances
[] Two Sample T-test known variances; equal variances
[] Two Sample T-test known variances; un-equal variances
[] Two Sample T-test known variances; variances greater than 1
99. ANOVA compares the means of different groups by analyzing the averages between and within groups.
[] True [] False
100. The Mann-Whitney test is a statistical hypothesis test to compare the medians of two populations which are normally distributed?
[] True [] False
101. The test is a one-way analysis of variance hypothesis test to compare the medians among more than two groups.
102. Mood's median is an alternative to Kruskal-Wallis?
[] True [] False
103. Which of these is not a true statement?
[] For the data with outliers, Mood's median test is more robust than Kruskal-Wallis
[] Mood's median is an alternative to Kruskal-Wallis.
[] Mood's median test is used to compare the medians of two or more populations
1 Mood's median test is not robust for non-normally distributed populations.





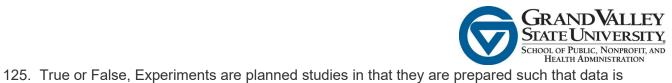
104. Se	elect all that are accurate statements.		
[] One sample sign	tests are hypothesis tests comparing medians to a specified value	
[] the one Sample s	sign test is an alternative test to the parametric one sample t test	
[] One sample sign	test is a distribution-free test.	
		n the One Sample Sign test and the One Sample Wilcoxon test is that the mes the distribution of the data is symmetric.	
[] True	[] False	
	ii-square test can be i two discrete factors	used to test whether there is any statistically significant relationship s?	
[] True	[] False	
	•	elps us to understand the direction and degree of association between causation or the cause of the relationship between variables.	
[] True	[] False	
	s possible that two v nt is low.	variables have a perfect non-linear relationship when the correlation	
[] True	[] False	
109. Co	orrelation implies cau	usation.	
[] True	[] False	
	(also called coefficion an be explained by the	ent of determination) measures the proportion of variability in the data he model.	
[] True	[] False	
111. R2	ranges from 0 to 1.	The higher R2 is, the better the model can fit the actual data.	
[] True	[] False	



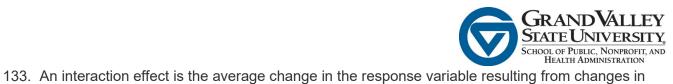
"fitted	line" created by the re	gression model.
	[] True	[] False
113. V	Which of these statem	ents is incorrect?
[] Simp	ple Linear Regression is a	statistical technique to fit a straight line through the data points.
[] Simp	ple Linear Regression mod	lels the quantitative relationship between two variables.
[] Simp	ple Linear Regression des	cribes how one variable changes according to the change of another variable.
[] Simp	ple Linear Regression use	s at least two predictor variables.
114. T		n the regression model is the difference between the actual Y and the
115. T	The difference betwee	n Simple Linear Regression and Multiple Linear Regression
•		ssion only has one predictor. ession has two or more predictors.
	[] True	[] False
	Multicollinearity is a sit	ruation where two or more independent variables in a multiple regression ach other?
	[] True	[] False
	Γο detect multicollinea 	rity and quantify its severity in a regression model we use a measure
118. V	Which of these is not a	a recommended way to deal with multicollinearity?
	[] Increase the sam	nple size
	[] Collect samples	with a broader range for some predictors
	[] Remove the varia	able with high multicollinearity and high p-value
	[] Remove variable	s that are included more than once
	[] Remove the vari	able with low multicollinearity and low p-value



119.	119. Select three types of valid logistic regression models				
	[] Binary	[] Ordinal	
	[] Nominal	[] Tertiary	
120.	Fro	m the following, sele	ect	those that a	re good indicators of a valid multiple regression model
[]R	squa	are Adj > 0.80			[] All variables VIF < 5
[]R	egre	ession model p-value	e <	0.05	[] Residuals normally distributed with mean near 0
[]R	esid	uals are independer	nt		[] All variables p-value < 0.05
good	bas				ed 3 variables that were significant and the model looks 3 variables, the one with the coefficient has the
		e following assumpti on model:	ions	should be r	met to ensure the reliability of any simple or multiple linear
•	T T	he errors are norma he errors are indepe he errors have a cou he underlying popul	endo nsta	ent. ant variance.	
	[] True	[] False	
		siduals are the vertice" created by the rec			etween actual values and the predicted values or the
	[] True	[] False	
		e or False, An expe us result?	erim	ent is a scie	ntific exercise to gather data to test a hypothesis, theory
	[] True	[] False	



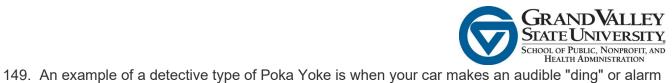
colle	cted actively a	and purposefully?	
	[] True	[] False	
		e, Experiment factors sho throughout the DMAIC p	ould have largely been determined through with the tools process?
	[] True	[] False	
		e, a properly planned and combinations "test" bou	run DOE will create waste and defective products ndaries.
	[] True	[] False	
128.	Why use exp	eriments?	
	[] Solve F	Problems	[] Prove a Hypothesis
	[] Optimiz	re Performance	[] Random Trouble-Shooting
129.	OFAT is a tra	aditional form of planned	experimentation and learning, what does OFAT stand for?
130.	Factor levels	are the selected settings	of a factor we are testing in the experiment
	[]True	[] False	
131.	The most pop	pular DOE is a two-level	design meaning there are only two levels for each factor
	[] True	[]False	
132.	A treatment i	s a combination of differe	ent factors at different level setting
	[] True	[] False	



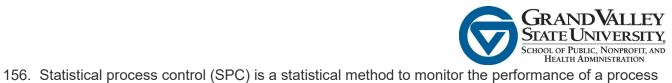
the le	evels of one factor	
	[] True	[] False
	Interaction effect is the action of multiple factors	e average change in the response resulting from the change in the
	[]True	[] False
indic		interactions in your DOE has a p-value larger than alpha level (0.05), it factor or interaction does not have statistically significant impact on the
	[] True	[] False
136. there		with 3 factors and two levels, how many treatment combinations should
	[] 3^2 = 9 treatmen	ts [] 2^3 = 8 treatments
	[] 2x3 = 6 treatmen	ts
137. be?	In a full factorial DOE	with 3 factors and two levels and one replicate, how many runs will there
	[] (3^2) x 2 = 18 ru	ns $[] (2^3) \times 2 = 16 \text{ runs}$
	[](2 x 3) x 2 = 12 r	uns
138.	are the	number of times running an individual treatment is repeated
139.	Fractional factorials us	se more treatment combinations or runs than full factorials?
	[] True	[] False
	Fractional factorial exp pinations?	periments are intentionally designed with fewer runs or treatment
	[] True	[] False



combi	inations but have the s	ame number of inputs; this causes confounding or aliasing?
	[]True	[] False
	When two input factors asily be separated and	s are aliases with each other, the effects they each have on the response determined?
	[] True	[] False
	Fractional factorials are ble to evaluate higher	e less able to determine effects because of fewer degrees of freedom order interactions?
	[]True	[] False
144.		with 3 factors and two levels, how many experimental runs will there be? [] $2^3/2 = 4$ runs
145.	In a 1/4 fraction DOE v [] 256 [] 64	vith 8 factors and two levels, how many experimental runs will there be?
146.	is the qu	uantification or degree of confounding
147. that w	•	od to organize, order, clean, and standardize a workplaceand keep it
	[] True	[] False
148.	Kanban system is a de	emand driven system
	[] True	[] False



wher	n your	passenger has no	t buckled their	seat belt?	
	[]	True	[] False		
	An e		ntive type of Po	ka Yoke is when your dishwasher will not start without the	
	[]	True	[] False		
151.	The	term "poka-yoke" i	n Japanese me	ans "signboard"	
	[]	True	[] False		
				action scheduling system to determine when to produce, pased on the demand	
153.	This	word in Japanese	means "signbo	ard"	
154.	Whic	ch if these is not a l	penefit of a Kan	ban system	
	[]	Minimizes in-proc	ess inventory		
	[]	Prevents overpro	duction		
	[]	Improves respons	siveness to dyna	amic demand	
	[] Increases dependency on accurate demand forecasts				
	[]	Streamlines the p	roduction flow		
	[]	Visualizes the wo	rk flow		
155.	From	n the following, sele	ect those that a	re characteristics of a Lean Enterprise	
	[]	Pull Systems		[] Flow	
	[]	Zero Waste		[] Value Add	
	[]	High Levels of Inv	entory	[] Several Quality Control Teams	



using control charts in order to keep the process in statistical control?			
	[] True	[] False	
	Statistical process cont mmon cause variation	trol can be used to distinguish between the special cause variation and in the process?	
	[] True	[] False	
158. It	t is impossible to elimi	nate the special cause variation from a process?	
	[] True	[] False	
159. S	Statistical process con	trol can be used in different phases of six sigma projects	
	[] True	[] False	
160. T graph	his control chart plots	individual points on one graph and moving range points on another	
	[] I-MR	[] Xbar-R	
	[] Xbar-S	[] EWMA	
161. I	chart is valid only if M	R chart is in control	
	[] True	[] False	
162. X and ter		ol chart for continuous data with a constant subgroup size between two	
	[] True	[] False	
163. L	J chart is a control cha	art monitoring the percentages of defectives	
	[] True	[] False	





164.	64. P chart is a control chart monitoring the average defects per unit							
	[] True	[] False					
165. Test 1 of the Western Electric rules for SPC is when one point lands more than three standa deviations from the center line?								
	[] True	[] False					
166.	NP chart is a control chart monitoring the count of defectives							
	[] True	[] False					
167. Return on investment is the ratio of net financial benefits (either gain or loss) on a project or investment to its financial costs								
	[] True	[] False					
168. Net present value is the total present value of cash flows calculated using a discount rate								
	[] True	[] False					
169.		ensure th	at the changes introduced by	a Six Sigma project are sustained over time				
170. comp		are docur an operation.	ments that focus on process st	eps, activities and specific tasks required to				
171. Which of these might not be considered a standard element of a control plan?								
	[] SOP (Standard C	perating Procedures)	[] Communication Plan				
	[] Training Plan		[] Audit Plan				
	[] Floor plan						

173. Control plans typically include measurement systems that monitor and help manage key process performance?



	Communication Plans ormation?	are documents that focus on planning and preparing for the dissemination						
	[] True	[] False						
174. A response plan should be a component of as few control plan elements as possible								
	[] True	[] False						
175. Which of the following might be used to ensure actions, processes, procedures and other tasks are performed as expected?								
	[] Audit	[] Training						
	[] SOP's	[] Communication						
	[] Measurements	[] Poka-Yoke						

Situational Question

[] True

[] False

The division you support has been producing units of a special product at one of its troubled facilities. Recently senior management has announced layoffs that have impacted operations so severely that immediate changes in processes are the only way the business can continue producing units. Your peers and supervisors have acted quickly to make the necessary changes and redesign the production & supply chain process to accommodate fewer employees. You have been pulled in to take on the responsibility of monitoring the quality of the units being produced to ensure that the process changes have not adversely affected quality. Fortunately you were anticipating this management action and you began collecting defect data 30 days ago.

A month has now passed since the process changes have been in effect. Below is the data you have been able to collect over the past 60 days. The first 30 data points were proactively collected by you prior to the layoff and the second 30 points are post layoff. Because you diligently studied your Six Sigma training materials, you were also savvy enough to make sure that all data points were randomly drawn from equal subgroup sizes that were properly stratified across shifts and other known production variations so you're confident in the data.

Your supervisors are now requesting an assessment of the quality data and have asked you to conduct the analysis and present it in the production review scheduled for this week. In preparation, use the data below to perform your analysis and answer the following questions:



Defects	Process Change
19	Before
23	Before
14	Before
18	Before
9	Before
22	Before
16	Before
12	Before
11	Before
19	Before
10	Before
19	Before
23	Before
14	Before
18	Before
9	Before
12	Before
14	Before
12	Before
19	Before
16	Before
14	Before
15	Before
13	Before
18	Before
17	Before
15	Before
12	Before
9	Before
12	Before
13	After
17	After
8	After
12	After
3	
	After
16	After
10	After
6	After
5	After
13	After
4	After
13	After
17	After
8	After
12	After
3	After
6	After
8	After
6	After
13	After
10	After
8	After
9	After
7	After
12	After
11	After
9	After
6	After
3	After
6	After
0	AICI

176. True or False, the process before the layoff (before process changes) was in control?								
]] True	[] False					
177. True or False, the process after the layoff (post process change) is not in control?								
]] True	[] False					
178. Given what you know of the situation, which control chart should you use to determine if this process is in control?								
]] Xbar S	[] P chart					
[] NP Chart	[] C chart					
179. True or False, the data is normally distributed for each parameter?								
]] True	[] False					
180. True or False, the parameters have equal variances?								
]] True	[] False					
181. True or False, in terms of defects, the process after the layoff has improved?								
]] True	[] False					
182. True or False, the p-value for a 2 sample-t test between the before and after subgroups is greater than 0.05?								
[] True	[] False					